

## Member Development Steering Group

**Wednesday, 7 January 2026**

**5.30 p.m. Brooks Room - Council Offices, Narborough**

### Membership:

Cllr. Adrian Clifford (Chairman)  
Cllr. Matt Tomeo (Vice-Chairman)

Cllr. Nick Brown  
Cllr. Luke Cousin  
Cllr. Susan Findlay

Cllr. Ande Savage  
Cllr. Dillan Shikotra  
Cllr. Roger Stead

Cllr. Bob Waterton  
Cllr. Jane Wolfe

## AGENDA

1. Apologies for Absence
2. Notes of Last Meeting (Pages 3 - 6)  
To approve the notes of the last meeting held on 23 September 2025 (enclosed).
3. Budget Update  
To update Members on the Member Training Budget – To follow.
4. Skillgate Modules  
Members will receive an update from Cllr. Luke Cousin and Cllr. Jane Wolfe on the modules they have completed.
5. Member Development Programme (Pages 7 - 16)  
For Members to consider the current Member Development Programme and provide feedback on the courses delivered and proposed future training.
6. Feedback from the New Member's 6 Month Catch-up  
Members will receive an update at the meeting.
7. Updated Member Roles & Responsibilities (Pages 17 - 68)  
For Members to consider the latest additions to the Member Roles and Responsibilities (enclosed).
8. Items for Next Agenda
9. Date of Next Meeting
  - Wednesday 4 March 2026



## **MEMBER DEVELOPMENT STEERING GROUP**

Minutes of a meeting held at the Council Offices, Narborough

**TUESDAY, 23 SEPTEMBER 2025**

### **Present:-**

Cllr. Adrian Clifford (Chairman)

Cllr. Nick Brown  
Cllr. Luke Cousin

Cllr. Roger Stead  
Cllr. Bob Waterton

Cllr. Jane Wolfe

### **Officers present:-**

Sandeep Tiensa	- Senior Democratic Services & Scrutiny Officer
Avisa Birchenough	- Democratic & Scrutiny Services Officer

### **Apologies:-**

Cllr. Matt Tomeo, Cllr. Susan Findlay, Cllr. Ande Savage and Cllr. Dillan Shikotra

## **105. NOTES OF LAST MEETING**

The notes of the meeting held on 23 July 2025, as circulated, were approved as a correct record.

## **106. SKILLGATE MODULES**

The Chairman, Cllr. Adrian Clifford welcomed Members to the meeting and invited the Senior Democratic Services and Scrutiny Officer (SDSSO) to provide a demonstration of the SkillsGate Portal and covered-

- How to access the Mandatory Training Section of the Portal.
- What Compliant and Non-Compliance looks like.
- The reporting feature to record what Modules have been completed.
- Which Modules BDC staff complete as Mandatory.

Members considered which modules were appropriate for them to complete as mandatory. Feedback centred on:

- Pressure to complete modules within a certain time,
- Facing conflicting demands from family, day job and councillor role,
- Whether the content of the modules was appropriate for councillors,
- The consequences of members not completing mandatory training
- Not completing the modules, could increase exposing members to risk, not being informed, unable to serve/support residents. Completing the modules could also provide members with personal development, being informed about key, current topics.

6 provisional modules were agreed upon by Members, pending the findings of Cllr Luke Cousin and Cllr Jane Wolfe who volunteered to trial each module to assess the content suitability for Members.

- Cyber Awareness and Staying Safe Online
- Essential Safeguarding for Children, Young People and Adults
- Fraud Awareness
- Introduction to Data Protection
- Sexual Harassment Awareness for Employees
- EDI

The Chairman, Cllr. Adrian Clifford requested a clear rollout of SkillGate to include-

- An introductory email is formulated by the Chairman and SDSSO to give clear guidance to all on the expectations of time scales and modules to be completed by all Members. An initial 6 month period was proposed.
- All Group Whips to have access to the reporting feature to monitoring completion rates for each Member. The SDSSO would find out if this

feature was available to Members.

- Ensure any potential technical problems are ironed out before the live date to Members, allowing for launch at the beginning of 2026 if necessary.
- Cllrs Cousin and Wolfe to provide feedback on the proposed 6 initial Mandatory Modules.
- A concise short description of each module is provided so Members can better understand the content.
- Consider what other Modules should be included for Members who sit on specific Committees.

#### **107. MEMBER DEVELOPMENT PROGRAMME**

The SDSSO presented to Members the current Member Development Programme and provide feedback on the courses delivered and proposed future training.

- Chairing Skills – currently liaising with a training provider following Members feedback.
- Planning masterclasses are currently on hold as the new Development Services and Enforcement Officer is due to start in October 2025.
- A summary of the Councillor Development Reviews was provided as requested at the last meeting.

Members urged that officers place importance on arranging Planning Masterclasses as soon as possible. The SDSSO responded that she will make the Group Manager aware of the urgency for dates to be provided by the new Development Services and Enforcement Officer

An update will be provided at the next meeting if dates have not already been circulated.

Members also asked for a briefing on the role and purpose of a Monitoring Officer.

A briefing note will be prepared and circulated to Members via the Newsletter in the Learning and Development Section of the Members SharePoint site. Members also discussed the previous Council meeting, where they felt that some Councillors were unaware of specific procedures, and that perhaps some sections ought to be shared. It was agreed that a summary of the rules of procedure be shared on the newsletter.

#### **108. LICENSING AND REGULATORY SUB-COMMITTEE ATTENDANCE**

This item has been deferred until the next meeting on 10 December 2025.

#### **109. MODERN.GOV REGISTRATION OVERVIEW**

The DSSO gave an overview of results from the registration emails sent out during August 2025.

- 36 registration emails were sent throughout August
- 13 members have successfully enabled the app
- 23 members have yet to register the app on their device

As the registration email is only valid for 48 hours, Members were asked to encourage fellow Members to contact Democratic services to send a further registration email, to enable them to use the app. Democratic Services will publish this information in the Members Newsletter.

Cllr Bob Waterton left the meeting at 6.53pm.

#### **110. COMMUNICATION OPTIONS FOR MEMBERS**

The SDSSO advised Members, the options have been presented to the Corporate Services Group Manager and I.T. This is still under consideration, and an update will be provided in due course.

#### **111. BUDGET UPDATE**

The SDSSO advised Members, that both lines on the budget report had been duplicated due to a system error. This will be rectified for the next meeting's budget update.

Cllr Jane Wolfe left the meeting at 7.00pm

#### **112. ITEMS FOR NEXT AGENDA**

1. Update on SkillGate progress
2. Planning Masterclass Dates

#### **113. DATE OF NEXT MEETING**

- 10 December 2025
- 4 March 2026

**THE MEETING CONCLUDED AT 7.06 P.M.**

# **Member Development Programme 2025/2026**

2025				
Date and Time	Location	Mandatory, Optional or Advisory	Training Event:	Training Provider
Thursday 16 January 2025  2;30-3:40pm	Virtual Event (MS Teams)	Optional	<u>Personal Safety for Councillors</u>  This session will cover the following: <ul style="list-style-type: none"> <li>• Practical advice and guidance</li> <li>• It will reference surgeries, canvassing, home visits and managing unexpected doorstep visitors</li> </ul>	Local Government Association
Saturday 18 January – Sunday 19 January 2025  Programme starts at 9.30 on first day and finishes at 3.00pm on second day.	Warwick Conferences, Coventry  CV4 7SH	Audit & Corporate Governance Committee Chairman and Vice-Chairman only.	<u>Audit Committee: Leadership Essentials</u>  This programme will discuss how Audit Committees can be most effective. Drawing on the insights of regulators and practitioners it will provide space for participants to reflect on the way their Committee functions and how it can gain maximum assurance that the council's governance arrangements are fit for purpose.	Local Government Association
Wednesday 26 February 2025  5:00pm - 7:30pm	Virtual Event (Microsoft Teams)	Optional  (Advisory to Scrutiny)	<u>Data and managing council performance – training for councillors</u>  The session will cover the following topics: <ul style="list-style-type: none"> <li>• what is data?</li> </ul>	Local Government Association



		Commission and iPlan Members)	<ul style="list-style-type: none"> <li>• common ways in which data is analysed and presented</li> <li>• key questions to ask of our data</li> <li>• performance management – measuring what matters.</li> </ul> <p><u>Why attend?</u></p> <p>Good use of data within councils is crucial to informing decision-making and monitoring performance. This session will help you to:</p> <ul style="list-style-type: none"> <li>• understand data</li> <li>• interpret performance reports</li> <li>• ask the right questions</li> <li>• use data to make informed decisions.</li> </ul>	
Monday 10 March 2025 5:30pm	Virtual Via MS Teams  Please note: This session is going to be recorded.	Optional	<p><u>Council Tax &amp; Benefits Member Training</u></p> <ul style="list-style-type: none"> <li>• Council Tax Support</li> <li>• Benefits Overview</li> <li>• Qualifying Criteria &amp; how to make a claim</li> </ul>	BDC Officers

<p>Wednesday 19 March 2025</p> <p>5:30pm</p>	<p>Virtual Session (MS Teams)</p>	<p>Advisory</p>	<p><u>Officer &amp; Member Training Session</u></p> <p>Purpose of this session is to understand and explore the importance of excellent working relationships between councillors and officers in an effective local authority. The session will cover the following:</p> <ul style="list-style-type: none"> <li>• The central importance of the relationship between members and officers in an effective council</li> <li>• The respective roles of members and officers</li> <li>• What happens when this goes wrong in a council</li> <li>• Relevant codes and protocols including local codes and member/officer protocols</li> <li>• Areas of potential risk/friction and how to avoid/mitigate these</li> <li>• Mini scenarios – to put it all into practice!</li> </ul>	<p>BDC Officers &amp; External</p>
<p>Thursday 22 May 2025</p> <p>5:30pm</p>	<p>Council Chamber</p>	<p>Mandatory for Planning Committee Members &amp; Substitute Members</p>	<p><u>Annual Planning Committee Training</u></p> <p>The session will cover the following topics:</p> <ul style="list-style-type: none"> <li>• Role of the Planning Committee</li> <li>• The Code of Conduct</li> <li>• Planning legislation and policy</li> <li>• The structure of the committee day</li> <li>• Making a decision on a planning application</li> </ul>	<p>BDC Officers</p>

<p><b>*CANCELLED</b></p> <p><b>TO BE</b></p> <p><b>RESCHEDULED</b></p> <p>Thursday 19 June 2025</p> <p>5:30pm</p>	Council Chamber	Advisory for Planning Committee Members & Substitute Members	<p><u>Planning Committee Masterclass</u></p> <p>Topic TBC</p>	BDC Officers
<p>Tuesday 1 July 2025</p> <p>5:30pm</p>	Council Chamber	Advisory for Licensing & Regulatory Committee Members	<p><u>Licensing &amp; Regulatory Member Training Session</u></p> <p><u>This session will cover:</u></p> <ul style="list-style-type: none"> <li>• Introduction to the Team</li> <li>• Overview of the Licensing Department</li> <li>• Current Enforcement Action</li> <li>• Taxi Licensing</li> </ul>	BDC Officers

Saturday, 13 September – Sunday, 14 September 2025	Warwick Conferences, Coventry CV4 7SH	Advisory for the Leader of the Council and Finance Portfolio Holder	<p><u>Leadership Essentials: Finance for Leaders and Finance Portfolio Holders</u></p> <p>This two-day programme will help leaders and finance portfolio holders get to grips with the financial challenges facing their authority. Informed by experienced local government finance practitioners, we will discuss how councils can set strategies for sustainability in the medium-term, as well as balancing the budget on an annual basis. It will also consider how members can work effectively with officers to ensure that the Council is making the most of its opportunities.</p> <p>The course will explore:</p> <ul style="list-style-type: none"> <li>• The role of leaders and portfolio holders in a changing financial environment</li> <li>• Working with the CFO and other key officers to make sense of opportunities</li> <li>• Understanding the council's finances</li> <li>• Navigating the budget process</li> <li>• The financial aspects of new delivery models</li> <li>• Recognising a good business case for change</li> <li>• The latest finance challenges facing councils</li> </ul>	LGA
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<p>Wednesday 24 September 2025</p> <p>1:30 – 3:00pm</p>	Virtual	Optional	<p><u>Supporting Better Mental Health: Looking after your own wellbeing as an elected member during stressful times</u></p> <ul style="list-style-type: none"> <li>• some of the definitions of mental health and illness</li> <li>• the concept of risk and protective factors</li> <li>• basic psychology and tackling unhelpful thinking patterns</li> <li>• why the role of councillor is vulnerable to additional stress</li> <li>• managing social media</li> <li>• managing relationships with colleagues and constituents</li> <li>• the role of exercise, diet, and green space.</li> </ul>	LGA
<p>Tuesday 30 September 2025</p> <p>10:30-12:00pm</p>	Virtual	Optional	<p><u>Understanding the Finance and Risk Governance</u> <u>Divide Member Training</u></p> <ul style="list-style-type: none"> <li>• Expert insights into where scrutiny and audit roles align and diverge</li> <li>• Practical strategies to reduce duplication and avoid gaps</li> <li>• Interactive group discussions to share what works (and what doesn't)</li> <li>• Reflections and actions to take back to your authority</li> </ul>	Centre for Governance and Scrutiny (CFGs)

Tuesday 4 November 2025  10:00am-12:30pm	Virtual	Optional	<u>Data and Managing Council Performance</u>  This session offers practical insights into how data is analysed and presented, how to measure what truly matters, and how to confidently use data to monitor your council's performance. The course will include real-world local government examples, ensuring the content is directly applicable to your role.	LGA
Saturday 22 – Sunday 23 November 2025	Residential	Optional for the Planning & Strategic Growth Portfolio Holder	<u>Local Plan - Leadership Essentials</u>	LGA
Monday 1 December 2025  2:00-3:30pm	Virtual	Optional	<u>Better Mental Health with Residents: Using council powers and influence to create mentally healthier communities</u> <ul style="list-style-type: none"> <li>• social and commercial determinants of mental health</li> <li>• environmental factors like housing, traffic, and pollution</li> <li>• addressing issues around food, alcohol, and gambling</li> <li>• building social connections for community wellbeing</li> </ul>	LGA

Requested by MDSG	Reading Materials	Optional	<u>Role &amp; Purpose of a Monitoring Officer</u> Members have been provided with reading materials which are saved in the Learning & Development area in Members SharePoint.	BDC
Thursday 5 February 2026  5:30pm  <b>NEW</b>	Council Chamber	Advisory for Planning Committee Members & Substitute Members	<u>Planning Committee Masterclass</u>  <u>Highways</u>  <ul style="list-style-type: none"> <li>the consideration of highway safety in planning applications</li> <li>assessing severe impacts</li> <li>assessing parking standards</li> <li>other LCC highway considerations</li> </ul>	Highways Authority
Monday 2 March 2026  5:30pm  <b>NEW</b>	Council Chamber	Advisory for Chairs and Vice-Chairs	<u>Chairing Skills</u>  <ul style="list-style-type: none"> <li>Roles, Rules and Reference Points</li> <li>Preparation strategies</li> <li>How to open meetings and navigate early standard items</li> <li>Including challenging contributors, votes and outcomes</li> <li>Summarising skills</li> <li>Virtual Chairing hints and tips</li> </ul>	Link Support Services (UK) Ltd

*DATE TBC	Council Chamber	Advisory for Planning Committee Members & Substitute Members	<u>Planning Committee Masterclass</u> <u>Section 106 Highways</u>	BDC Officers
*DATE TBC	TBC	Advisory for Planning Committee Members & Substitute Members	<u>Planning Committee Masterclass</u> <u>Material Considerations</u>	BDC Officers
*DATE TBC	TBC	Advisory for Planning Committee Members & Substitute Members	<u>Planning Committee Masterclass</u> <u>Developer Contributions</u>	TBC
*DATE TBC	TBC	Optional	<u>AI Training</u>	TBC





# Members' Roles and Responsibilities

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## Introduction

Role profiles for Councillors were introduced in Blaby in 2009 and were used by the Independent Remuneration Panel (IRP) to underpin the Members' Allowance Scheme. They were developed as a means to clearly set out the expectations of a ward Councillor and all roles attracting a 'Special Responsibility Allowance' (SRA). They have been refined and amended since, to ensure that they reflect the roles and responsibilities that our Councillors need on behalf of the public they are elected to serve.

There has been consultation with Councillors and key officers to ensure the role profiles were updated to reflect the changing role of Councillors and the future needs of the council and local government. In addition to this, skills and knowledge for each role have been identified to both meet the requirements of a future allowance scheme and support the Member Development Programme.

The role profiles set out the role and responsibilities as well as the skills and knowledge required for each role. The role profile for the ward Councillor is the foundation for all other roles. The responsibilities, skills and knowledge required for roles attracting an SRA are in addition to those set out for the ward Councillor.

The role profiles have three main purposes:

- To provide clarity for Councillors, officers and the public about what is expected of each role;
- To provide guidance to the Independent Remuneration Panel for the Members' Allowance Scheme;
- To support Councillors in their development by providing a checklist to identify their development needs, both for the roles they are currently undertaking and for future roles to support succession planning.

Further information on allowances paid can be found in Part 6 of the Council's Constitution: [Member Allowances Scheme](#).

### Role and Responsibilities

This role profile refers to the need for Councillors to engage with members of their community in order to learn about issues of local concern and help facilitate a vision for the locality.

### Leadership at Ward Level

- To lead and champion the interests of the local community and effectively represent the interests of the Ward and its constituents.
- To meet and liaise regularly with local interested parties and involve and consult them on key Council decisions.
- To support and promote citizenship locally and empower the community to participate in the governance of the area.
- To undertake case work for constituents and act as an advocate in resolving concerns or grievances.
- To communicate with local people and answer enquiries:
  - about decisions that affect them
  - about opportunities in the community
  - regarding the rights of constituents within Blaby
  - as to why decisions are taken
- To act as an advocate for the Council within the Authority and outside.
- To effectively prepare for meetings by having read all relevant documentation and consulted with Officers as appropriate.

### Localism

- To participate constructively in the effective governance of the area.
- To use influence as an Elected Representative to develop links between groups and communities in the Ward and local area.
- To forge local partnerships to ensure resources are targeted to meet the priority needs of the area.

## **Representation**

- To contribute to and inform the debate at Full Council meetings and contribute to the effectiveness of the Council meeting as the focus of visible leadership.
- To have a good understanding of all roles contained within this document and of the Cabinet member/officer working relationship.
- To contribute to the formation and scrutiny of the Authority's policies, budget, strategies and service delivery.
- To contribute to the scrutiny of decision making and review of the policies and services of the council and of other public services delivered in Blaby via the Scrutiny process.
- To represent the authority to the community and the community to the council.
- To develop and maintain a knowledge of the Council and develop effective working relationships with its officers.
- To participate in the activities of any political group of which the Councillor is a member.
- To represent the council on outside bodies and to participate effectively in the appointed role and, where appropriate, to represent those bodies within Blaby District.

## **Other**

- Commitment to delivering excellent public services
- To fulfil the legal (in accordance with the Council Code of Conduct for Councillors) and local requirements placed on an elected member.
- To provide to full Council any Member feedback from attendance at national briefings, key training initiatives or work on any Outside Bodies.
- To be responsible for your own personal development and undergo appropriate development and continuous improvement for any role undertaken.

## **Competencies**

To provide to Council any member feedback from attendance at national briefings, key training initiatives, or work on any outside bodies.

## **Community Leadership**

### **Skills**

- Ability to lead and champion the interests of the local community
- Ability to manage casework (including the use of IT to support the process)
- Community engagement

- Ability to influence & persuade
- Negotiation skills
- Managing conflict & mediation skills
- Ability to develop relationships with key officers and partner agencies
- Ability to build effective relationships with all sections of the community so as to be able to represent their needs to the Council
- Ability to chair meetings community and facilitate discussions

#### Knowledge

- Understanding of how the Council works
- Knowledge of the Council structure, key contact officers and services procedures and eligibility criteria
- Knowledge of the political decision making structures
- Understanding of the Code of Conduct for Councillors, ethics and standards and the role of the Standards Committee.
- Understanding of national policies and their impact on the Council
- Knowledge of the strategic priorities and key policies of the Council
- Understanding of legislation and Council policies to which Members must adhere (e.g. Smoking Policy, Freedom of Information, Data Protection, equality legislation)
- Basic understanding local government finances and audit processes
- Understanding the Corporate Parenting responsibilities
- Knowledge of the Councils complaints procedure

#### **Communication Skills**

- Ability to deal with the media whilst being able to identify when additional support from public relations specialists is required, to ensure the Council is positively represented
- Ability to communicate with a range of audiences
- Active listening and questioning skills
- Presentation skills
- Public speaking skills

Special Responsibility Allowance: None

This role receives a Basic Allowance.

## **Leader of the Council**

This role profile is to be read in conjunction with the role profile for Cabinet Executive Member. It identifies the responsibilities, skills and knowledge required of the Leader of the Council that are in addition to those set out for a Cabinet Member.

### **Role and Responsibilities**

- To provide leadership and direction to the Council
- To undertake the role of community leader, building a vision for the area and leading the Council and its partners towards realisation of that vision
- To represent the Council on key local, sub-regional and regional partnerships.
- To chair the Cabinet Executive and take responsibility for its performance.
- To represent the authority, and be accountable for, discussions and negotiations with the community and with regional, national and international organisations.
- To undertake political executive responsibility for proposing and directing the overall strategy, budget, policy arrangements and service reviews.
- To act as spokesperson for the authority (in consultation with the Leader(s) of other political groups and the Chief Executive as is appropriate).
- To ensure the work of the Cabinet is conducted in accordance with the Council's Constitution and with due regard for any statutory provisions set out in legislation.
- To facilitate good communication so that people within and outside the authority are able to contribute constructively to the decision making processes of the Council.
- To work closely with the Group Whip to ensure the smooth running of the Group and the personal development of its Members.
- To maintain effective liaison with the Chair of the Scrutiny Commission.
- To work with other Leaders in the sub-region to maximise benefits and opportunities to Leicestershire.

## **Competencies**

### **Community Leadership**

- Refer to Ward Member role
- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups, to the benefit of the community

### **Scrutiny & Challenge**

- Understands the purpose of Scrutiny
- Understanding of the role of Scrutiny in informing decision making
- Understands the need for Scrutiny to challenge
- Understands the Cabinet Executives requirement to respond to Scrutiny

### **Communication Skills**

- Ability to facilitate effective communication within and across the council to ensure the community are able to engage in the Council's decision making processes
- Advanced skills in working with the media whilst being able to identify when additional support from public relations specialists is required, to ensure the Council is positively represented
- Advanced listening and questioning skills
- Advanced presentation skills
- Advanced public speaking
- Advanced chairing skills

### **Working in Partnership**

#### Knowledge

- Detailed knowledge of the work of national, regional and sub regional bodies and the role of the Leader and Council within them
- Detailed knowledge of the role of local partners and the services they deliver
- Able to work in partnership with others

### **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community meetings and other political groups
- Political sensitivity to be able to address difficult issues across all groups
- Understanding of the relationship between national politics and local political leadership

### **Providing Vision**

#### Knowledge

- Understanding of the wider, national issues facing elected Members and the practical implications for the authority's Members



## **Excellence in Leadership**

- Strong commitment to delivering excellent public services

### **Skills**

- Advanced Leadership Skills
- Ability to develop a vision for Blaby District and drive the Council and its partners towards achieving that vision
- Advanced Ambassadorial skills to be able to represent the Council both within and outside the Council, particularly at the sub-regional, regional and national level.
- Ability to lead the Council towards continuous improvement
- Ability to build effective relationships with external partners
- Ability to provide political leadership for their group
- Ability to, when necessary, discipline Members of their political group
- Advanced chairing skills
- Ability to plan and prioritise the business of Council, Cabinet and its committees having regard to the terms of reference and the key challenges facing the Council

### **Knowledge**

- A detailed understanding of the strategic role of the Leader of the Council
- Detailed understanding of the legally defined role of the Chief Executive and other senior officers
- Detailed understanding of the national policy framework and its impact on local policy development
- Detailed understanding of the Council's constitution, code of conduct, budget and audit processes and key internal policies

This role receives a Special Responsibility Allowance.

## **Deputy Leader of the Council**

This role profile is to be read in conjunction with both the role profile for Cabinet Member and Leader of the Council. It identifies responsibilities specific to the role of Deputy Leader in addition to those of a Cabinet Member.

### **Role and Responsibilities**

- To assist the Leader of the Council in the formal processes and matters of leadership of the authority specifically set out in the profile for the former.
- To work with the Leader of the Council on the budget and policy development
- To take the appropriate developmental steps to be equipped, with the knowledge and skills to carry out the role of the Leader when called upon.
- To deputise for the Leader in his or her absence and undertake the above mentioned duties set out in the role profile for the Leader of the Council.

### **Skills**

As it is expected that the Deputy Leader is able to deputise for the Leader, the additional skills and knowledge set out for the Leader are copied here as they are also required of the Deputy Leader.

### **Competencies**

#### **Community Leadership**

- Refer to Ward Member role
- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups, to the benefit of the community

#### **Scrutiny & Challenge**

- Understands the purpose of Scrutiny
- Understanding of the role of Scrutiny in informing decision making
- Understands the need for Scrutiny to challenge
- Understands the Cabinet Executives requirement to respond to Scrutiny

#### **Communication Skills**

- Ability to facilitate effective communication within and across the council to ensure the community are able to engage in the Council's decision making processes
- Advanced skills in working with the media whilst being able to identify when additional support from public relations specialists is required, to ensure the Council is positively represented
- Advanced listening and questioning skills
- Advanced presentation skills
- Advanced public speaking
- Advanced chairing skills

## **Working in Partnership**

### **Knowledge**

- Detailed knowledge of the work of national, regional and sub regional bodies and the role of the Leader and Council within them
- Detailed knowledge of the role of local partners and the services they deliver

## **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community meetings and other political groups
  - Political sensitivity to be able to address difficult issues across all groups
- Understanding of the relationship between national politics and local political leadership

## **Providing Vision**

### **Knowledge**

- Understanding of the wider, national issues facing elected Members and the practical implications for the authority's Members

## **Excellence in Leadership**

- Strong commitment to delivering excellent public services

### **Skills**

- Advanced Leadership Skills
- Ability to develop a vision for Blaby District and drive the Council and its partners towards achieving that vision
- Advanced Ambassadorial skills to be able to represent the Council both within and outside the Council, particularly at the sub-regional, regional and national level.
- Ability to lead the Council towards continuous improvement
- Ability to build effective relationships with external partners
- Ability to provide political leadership for their group
- Ability to, when necessary, discipline Members of their political group
- Advanced chairing skills
- Ability to plan and prioritise the business of Council, Cabinet and its committees having regard to the terms of reference and the key challenges facing the Council

### **Knowledge**

- A detailed understanding of the strategic role of the Leader of the Council
- Detailed understanding of the legally defined role of the Chief Executive and other senior officers
- Detailed understanding of the national policy framework and its impact on local policy development
- Detailed understanding of the Council's constitution, code of conduct, budget and audit processes and key internal policies

This role receives a Special Responsibility Allowance.

## Cabinet Executive Member



### Role and Responsibilities

- To have the responsibility for, and provide a lead on, the initiation of policy and improvements in a defined area.
- To decide the executive action to be taken in implementing those matters of Council policy allocated to them within their portfolio, seeking advice from the Senior Leadership Team where appropriate.
- To take personal responsibility, and to be held accountable, for any decisions taken, and to share with the appropriate Service Managers responsibility for the performance of services within their portfolio.
- To respond to or deal with any issues arising at Council meetings relating to their portfolio
- To act as spokesperson within and outside the authority on those services and functions within their portfolio.
- To be a member of, and attend, Cabinet Committees and to share the collective responsibility for decisions taken by the Cabinet.
- To act as an advocate for the Council within the Authority and outside.
- To provide regular reports on progress and to undertake consultation on decisions as required.
- To attend the Scrutiny Commission and Scrutiny Working Groups to discuss decisions taken or support the policy formulation process.
- To develop partnership working with other agencies and contribute, as a key player, to delivering a partnership agenda for areas relevant to their portfolio
- To represent the Council on outside bodies.
- To represent the Council and contribute the Blaby District perspective on national, regional and sub regional bodies
- To consult interested parties, ward Councillors and citizens as part of the development and review of policy
- As part of the cabinet to be involved in:
  - Delivering improvements across the Council
  - providing support to all Councillors to help them develop constructive roles as Ward Members
  - leading the community planning process for the Council
  - the consultation on, and drawing up of, the revenue and capital budgets
  - taking decisions on resources and priorities to deliver the strategies and budget approved by full council
  - promoting and participating in Member Development.

## **Competencies**

### **Community Leadership**

- Refer to Ward Member role
- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups, to the benefit of the community

### **Scrutiny & Challenge**

- Understands the purpose of Scrutiny
- Understanding of the role of Scrutiny in informing decision making
- Understands the need for Scrutiny to challenge
- Understands the Cabinet Executives requirement to respond to Scrutiny

### **Communication Skills**

- Advanced communication skills to be able to work constructively with officers, Members and partners
- Advanced listening and questioning skills
- Advanced presentation skills
- Advanced public speaking skills
- Ability to facilitate effective communication within and across the council to ensure the community are able to engage in the Council's decision making processes
- Advanced chairing skills

### **Working in Partnership**

#### Knowledge

- Detailed knowledge of the work of national, regional and sub regional bodies and the role of the Leader and Council within them
- Detailed knowledge of the role of local partners and the services they deliver

### **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community Meetings and other political groups
- Political sensitivity to be able to address difficult issues across all groups
- Understanding of the relationship between national politics and local political leadership

### **Providing Vision**

#### Knowledge

- Understanding of the wider, national issues facing elected Members and the practical implications for the authority's Members

## **Excellence in Leadership**

### **Skills**

- Advanced leadership skills for areas of individual responsibility and the ability to work with the Leader of the Council and Deputy Leader and other cabinet members as an executive team
- High level decision making
- Ability to challenge the status quo and deal with complex strategic issues and problems
- Ambassadorial skills to be able to represent the Council both within and outside the Council
- Strong commitment to delivering excellent public services
- Ability to lead the Council towards continuous improvement for the areas within their portfolio
- Effective chairing skills to be able to chair meetings relating to their portfolio
- Ability to manage a busy and complex work load, often to tight timescales and deadlines
- Research skills and policy development
- Assimilating and analysing complex information
- Relationship building – with other Cabinet colleagues, Officers, Scrutiny, Partners etc
- Ability to work as part of an executive team to drive forward the continuous improvement of the Council

### **Knowledge**

- Knowledge of the key areas relating to the Cabinet portfolio, particularly in relation to service performance issues, targets, and benchmarks etc.
- A detailed understanding of the strategic role of Cabinet within the Council  
Understanding of the role of a portfolio holder as part of the executive team
- Detailed understanding of Council strategy, policies and operations
- Understanding of the legally defined role of certain senior officers
- Detailed knowledge of the challenges facing local government
- Understanding of the national policy framework and its impact on local policy development
- Knowledge of the work of national, regional and sub regional bodies and the role of the Council within them
- Knowledge of community needs and their priorities for action
- Knowledge of the role of local partners and the services they deliver
- Understanding of the Council's constitution, code of conduct, budget and audit processes and key internal policies
- Understanding of the principles and importance of making rational decisions

This post receives a Special Responsibility Allowance.

## Chairman of the Council



The Chairman of the Council will be elected at the Annual Meeting of the Council.

### Roles and Responsibilities

- To preside over meetings of the Council so that its business is carried out efficiently and with regards to the rights of Councillors and the interests of the Community.
- To uphold and promote the principles of the Council's Constitution
- To ensure that the Council meeting is a forum for the debate of matters of concern to the local community and the place at which members are able to hold the Cabinet Executive to account
- To participate in promotional and public relations activities on behalf of the Council
- To promote public involvement in the Council's activities
- To represent the Council at Civic and Ceremonial functions as may be considered appropriate by the Chairman
- To act as an Ambassador and Champion for Blaby and the Council
- To host functions and recognise community and voluntary groups and other bodies which have made a significant contribution to the District.
- To nominate a Charity for receipt of funds raised during the Chairman's year of office
- To attend briefing meetings with the Monitoring Officer and Democratic Services before each Council meeting
- Demonstrate professionalism and respect advice provided by Officers and act in the spirit of the Nolan Principles
- To report to Council on Chairman's engagements undertaken since the previous Council meeting
- To liaise with the assigned officer to respond to correspondence addressed to the Chairman
- To host the following engagements with the support from Blaby District Council staff:-
  - Chairman's At Home (summer)
  - Civic Service (autumn)
  - Carol Concert (winter)
  - One fundraising event (spring)

## **Personal Skills and qualities**

- Presentation skills
- Public speaking skills
- Good leadership skills
- Advanced chairing skills including the ability to manage conflict and promote consensus
- Tact and diplomacy
- Excellent communication and interpersonal skills
- Impartiality, fairness and the ability to respect confidences

### Knowledge

- An understanding of procedural issues

### Working in Partnership

- Knowledge of the role of local partners and the services they deliver.
- Able to work in partnership with others.

### Political Understanding

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Community Meetings and other political groups.
- Political sensitivity to be able to address difficult issues across all groups.
- Understanding of the relationship between national politics and local political leadership.

## **Excellence in Leadership**

### Skills

- Ambassadorial skills to be able to represent the Council both within and outside the Council.
- Strong commitment to delivering excellent public services.
- Relationship building – with colleagues, Officers, Partners etc.
- Ability to work as part of a team to drive forward the continuous improvement of the Council.

### Knowledge

- Understanding of the role of the Portfolio Holder as part of the Executive.
- Knowledge of the role of local partners and the services they deliver.
- Understanding of the Code of Conduct for Councillors, ethics and standards

This role receives the Chairman's allowance.



The Vice-Chairman will be elected at the Annual Meeting of the Council.

### **Roles and Responsibilities**

The Vice-Chairman will carry out the Chairman's duties in his or her absence. They will also provide support and assistance to the Chair in carrying out his or her responsibilities and should act as a 'critical friend' and sounding board.

They may agree to take on specific responsibilities from the Chair prior to the meeting (as might be agreed between them), such as assisting during the meeting when Members wish to speak and working with the Chair and Officers to ensure good meeting control.

### **Personal Skills and qualities**

- Presentation skills
- Public speaking skills
- Good leadership skills
- Chairing skills
- Tact and diplomacy
- Excellent communication and interpersonal skills
- Impartiality, fairness and the ability to respect confidences

### **Working in Partnership**

- Knowledge of the role of local partners and the services they deliver.
- Able to work in partnership with others.

### **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Community Meetings and other political groups.

### **Excellence in Leadership**

#### **Skills**

- Ambassadorial skills to be able to represent the Council both within and outside the Council.
- Strong commitment to delivering excellent public services.
- Relationship building – with colleagues, Officers, Partners etc.

## Knowledge

- Understanding of the role of the Portfolio Holder as part of the Executive.
- Knowledge of the role of local partners and the services they deliver.
- Understanding of the Code of Conduct for Councillors, ethics and standards

This role receives the Vice-Chairman's allowance.

## **Leader of an Opposition Group**

### **Role and Responsibilities**

- To lead an Opposition Group within the Council
- To manage the work of Members within that Group
- To manage the overall co-ordination of opposition spokespersons and the business of the Group
- To scrutinise the Leader of the Council and the Cabinet in their duties.
- To act as the principal spokesperson for an Opposition Group of which he/she is leader and as a representative of the authority to external bodies and organisations as appropriate.
- To comment, challenge and review the Council's administration performance in the co-ordination and implementation of its policies and procedures.
- To establish and represent the views of the Group on issues of policy and priority.
- To develop opposition Group policies that are credible and could be implemented by the Council
- To champion member development, to ensure the smooth running of the Group and the personal development of its Members.
- To advise the Leader of the Council of the Group's position on issues relating to external relationships.
- To represent the Group on relevant formal and informal working groups
- To maintain effective liaison with the other Scrutiny Commissioners, where appropriate act as ambassador for the Council
- To participate in the development of corporate strategies and policies e.g. Blaby District Plan.

### **Competencies**

#### **Community Leadership**

- Refer to Ward Member role
- Tact and diplomacy to be able to work across the full range of Council services, with Officers, partners and political groups, to the benefit of the community

## **Scrutiny & Challenge**

- Understands the purpose of Scrutiny
- Understanding of the role of Scrutiny in informing decision making
- Understands the need for Scrutiny to challenge and how to provide effective Scrutiny
- Ability to hold the Executive to account

## **Communication Skills**

- Advanced communication skills to be able to work constructively with officers, Members and partners
- Advanced listening and questioning skills
- Advanced presentation skills
- Advanced public speaking skills
- Ability to facilitate effective communication within and across the council to ensure the community are given the opportunity to engage in policy development of the opposition group
- Advanced chairing skills
- Advanced skills in working with the media whilst being able to identify when additional support from public relations specialist is required, to ensure the Council is positively represented

## **Working in Partnership**

### **Knowledge**

- Detailed knowledge of the work of national, regional and sub regional bodies and the role of the Council within them
- Detailed knowledge of the role of local partners and the services they deliver.

## **Political Understanding**

- Political sensitivity to be able to address difficult issues with other Groups
- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community Meetings and other political groups
- Political sensitivity to be able to address difficult issues across all groups
- Understanding of the relationship between national politics and local political leadership

## **Providing Vision**

### **Knowledge**

- Understanding of the wider, national issues facing elected Members and the practical implications for the authority's Members
- Research skills and policy development

## **Excellence in Leadership**

### **Skills**

- Ability to provide political leadership of their Group and manage the tensions between the political demands and expectations of the Group, and the needs of the Council

- Ambassadorial skills to be able to represent the Council both within and outside the Council including at sub-regional, regional and national level
- Ability to, when necessary, discipline Members of their political Group
- Strong commitment to delivering excellent public services
- Effective chairing skills
- Assimilating and analysing complex information
- Ability to plan and prioritise the business of the Group

#### Knowledge

- Understanding of the roles of the Leader of the Council, Cabinet Executive Members and the Leader of the Opposition Group within the Council
- Understanding of the legally defined role of certain senior officers
- Detailed knowledge of the work of national, regional and sub regional bodies and the role of the Council within them
- Detailed understanding of the national policy framework and its impact on local policy development
- Detailed knowledge of the challenges facing local government
- Understanding of Council strategy, policies and operations
- Knowledge of the role of local partners and the services they deliver and their relationship with the Council
- Understanding of the Council's constitution, code of conduct, budget and audit processes and key internal policies
- Detailed knowledge of community needs and their priorities for action
- Understanding of the wider, national issues facing elected Members and the practical implications for the Members in their group
- Understanding of the principles and importance of making rational decisions

This role receives a Special Responsibility Allowance.

### Role and Responsibilities

The Chair of the Scrutiny Commission is responsible for effective scrutiny in Blaby District by:

- Developing, leading and promoting the overview and scrutiny function
- Managing and co-ordinating the overview and scrutiny function
- Continuing development of both the organisation and practice of overview and scrutiny learning from the experience locally and elsewhere.
- Maintaining political objectivity and impartiality whilst fulfilling the role to maintain political objectivity. Scrutiny must operate in a non-political environment in which non-executive councillors can consider policy issues and hold Executive members to account for the delivery of services on behalf of local residents. The Chair of Scrutiny is crucial in ensuring that Scrutiny does not become an opposition tool but remains focused on playing the role of a 'critical friend'.

#### 1. Leading and Promoting the Scrutiny Function

- To maintain effective liaison with the Leader of the Council and the Chief Executive and Directors to ensure that scrutiny contributes to effective decision-making in Blaby District.
- To represent scrutiny in Council and be accountable to Council for the actions of scrutiny.
- To ensure that scrutiny is publicised and communicated to build understanding of its role both within and outside the Council.
- To represent Blaby District at sub-regional, regional and national forums concerned with scrutiny.
- To represent the Scrutiny Commission on relevant boards and panels.
- To be responsible for the constitutional arrangements relating to the waiving of call in where decisions are "urgent" and / or not on the forward plan.

#### 2. Managing and Coordinating the Scrutiny Function

- To Chair the meetings of the Scrutiny Commission
- To ensure that scrutiny work is properly coordinated
- To maintain an overview of the work of all the panels in order to ensure effective co-ordination and progress of all work.
- To monitor progress of all scrutiny reviews and ensure that they are completed in reasonable time.
- To support and advise the Lead Members of the Scrutiny Working Groups.
- To receive all requests for scrutiny and ensure initial investigation to inform consideration at the Commissioners Meetings.

- To monitor the use of 'call-in' procedures and advise on whether the procedure is being used appropriately.

### **3. Development of Scrutiny**

- To maintain an overview of scrutiny in Blaby District and to learn from best practice elsewhere
- To ensure the continuing development of overview and scrutiny in Blaby through improving both how it is organised as well as the practice.
- To encourage the involvement of all interested parties and stakeholders, individuals, voluntary and community groups in overview and scrutiny matters.

## **Competencies**

### **Scrutiny & Challenge**

- Leadership of the scrutiny function within and outside the Council including sharing and learning from best practice
- Leadership of the Commission as a team
- Ambassadorial skills through the representation and championing of the scrutiny function inside and outside the authority
- Objective setting and progressing those objectives on behalf of the scrutiny function by effective performance and project management
- A detailed awareness of the strategic importance of the scrutiny function within the Council
- A detailed awareness of the constitutional arrangements relating to the scrutiny function and particularly those of the Chair
- A detailed awareness of the Blaby approach to scrutiny and its relationship with the other parts of the Council's decision making structures
- Detailed knowledge of the challenges facing the scrutiny function and the role of the Chair in addressing them
- An awareness of changes facing local government and an understanding of how these might impact on the Council's scrutiny function
- An awareness of project management principles
- Overseeing and prioritising scrutiny work, taking account of available resources
- Planning and coordinating the work of the Scrutiny Commission and its' agenda
- Coordinating the work of standing and ad hoc scrutiny panels

### **Communication Skills**

- High standard of communication with officers, Members, partners, external bodies and members of the public
- Advanced listening and questioning skills
- Advanced presentation skills
- Advanced public speaking skills
- Advanced chairing skills

## **Working in Partnership**

- Relationship building– with Scrutiny Commission colleagues, SLT/ senior officers, Panel Lead Members, the Executive, Partners etc
- Building effective relationships with other parts of the political management structure e.g. the executive, full council, community meetings etc.
- Ensuring effective contributions from each member of the Commission
- Detailed knowledge of the role of local partners and the services they deliver

## **Providing Vision**

- Dealing with complex strategic issues and problems on behalf of the Scrutiny Commissioners and the scrutiny function as a whole
- Obtaining and weighing up evidence and making decisions and recommendations based on that evidence
- Assimilating and analysing complex information

This post receives a Special Responsibility Allowance.



### Role and Responsibilities

- To be responsible for supporting the Chair of the Commission to ensure effective scrutiny in Blaby District.
- To lead, with the Chair of the Commission, the scrutiny function
- To ensure that scrutiny is publicised and communicated to build understanding of its role both within and outside the council
- To manage and coordinate the scrutiny work programme and forward plan
- To maintain an overview of the work of all the working groups, and their Lead Members, in order to ensure effective coordination and progress of all work.
- To monitor progress of all scrutiny reviews and ensure completion in reasonable time
- To support and advise lead members
- To consider and determine requests for in-depth scrutiny reviews and where necessary chair an ad hoc panel
- To be responsible for the continuing development of both the organisation and practice of scrutiny learning from the experience both in Blaby District and elsewhere
- To encourage the involvement of all interested parties and stakeholders, individuals, voluntary and community groups in scrutiny matters
- To provide a quality check on the outcome of reviews
- To work with officers in progressing individual objectives on behalf of the Commission
- To develop and maintain constructive relationships with the Executive
- To lead on a defined area of work
- To maintain political objectivity and impartiality.

### Competencies

#### Scrutiny & Challenge

- Leadership of the scrutiny function within and outside the Council including sharing and learning from best practice
- Ambassadorial skills through the representation and championing of the scrutiny function inside and outside the authority

- Objective setting and progressing those objectives on behalf of the scrutiny function by effective performance and project management
- A detailed awareness of the strategic importance of the scrutiny function within the Council
- A detailed awareness of the constitutional arrangements relating to the scrutiny function and particularly those of the Commissioners
- A detailed awareness of the Blaby approach to scrutiny and its relationship with the other parts of the Council's decision making structures
- Detailed knowledge of the challenges facing the scrutiny function and the role of the Commissioners in addressing them
- An awareness of changes facing local government and an understanding of how these might impact on the Council's scrutiny function
- An awareness of project management principles
- Overseeing and prioritising scrutiny work, taking account of available resources
- Planning and coordinating the work of the Scrutiny Commission and its' agenda
- Coordinating the work of standing and ad hoc scrutiny panels

### **Communication Skills**

- High standard of communication with officers, Members, partners, external bodies and members of the public
- Advanced listening and questioning skills
- Advanced presentation skills
- Advanced public speaking skills
- Advanced chairing skills

### **Working in Partnership**

- Relationship building– with Scrutiny Commission colleagues, SLT / senior officers, Panel Lead Members, the Executive, Partners etc
- Building effective relationships with other parts of the political management structure e.g. the executive, full council, community meetings etc.
- Ensuring effective contributions from each member of the Commission
- Detailed knowledge of the role of local partners and the services they deliver

### **Providing Vision**

- Dealing with complex strategic issues and problems on behalf of the Management Committee and the scrutiny function as a whole
- Obtaining and weighing up evidence and making decisions and recommendations based on that evidence
- Assimilating and analysing complex information

This post receives a Special Responsibility Allowance.

### Role and Responsibilities

The Scrutiny Working Group Lead Member has a key role to ensure effective overview and scrutiny in Blaby District

- Contributing to the management, co-ordination and development of overview and scrutiny as required
- As the key link between the Cabinet Members and the services they are responsible for, and overview and scrutiny
- To manage the work of the working group to ensure effective scrutiny of the relevant Cabinet Member and services that s/he is responsible for and contribute to policy development
- Maintaining political objectivity and impartiality whilst fulfilling the role to maintain political objectivity. Scrutiny must operate in a non-political environment in which non-executive councillors can consider policy issues and hold Executive members to account for the delivery of services on behalf of local residents.

### 1. Management and Coordination of Scrutiny

- To attend meetings of the Scrutiny Commission when required
- To contribute to the management, co-ordination and development of the scrutiny working group
- To report to the Scrutiny Commission on the work and progress of the Working Group
- To ensure the working group responds to issues referred to it by the Scrutiny Commission

### 2. Manage the Work of the Scrutiny Working Group

- To manage and guide the Working Group's work
- Through the scrutiny function contribute to the development of service policy
- To coordinate and manage working group members to undertake assigned tasks and sub-group work
- To liaise with the designated Scrutiny Officer supporting the Working Group
- To ensure that the Scrutiny Working Group carries out the functions allocated to it by the Commission

### Competencies

#### Scrutiny & Challenge

- Leadership of the scrutiny panel and on behalf of the Working Group
- Prioritise and manage the Working Group work programme, coordinating assigned tasks and taking account of available resources
- A detailed awareness of the Blaby approach to scrutiny and its relationship with the other parts of the Councils decision making structures

- Ensuring clear scoping is carried out to ensure that the work programme is delivered on behalf of the scrutiny function by effective performance and project management
- A detailed awareness of the constitutional arrangements relating to the scrutiny function
- Detailed knowledge of the challenges facing the scrutiny function
- An awareness of project management principles

### **Communication Skills**

- Communication with officers, Members, partners, external bodies and members of the public
- Advanced listening and questioning skills
- Effective presentation skills
- Effective public speaking skills
- Chairing skills
- Able to draft reports setting out Working Group progress for consideration by the Commission

### **Working in Partnership**

- Relationship building– within the scrutiny context with Officers, Members, partners etc
- Building effective relationships with other parts of the political management structure e.g. the executive, full council, community forums etc.
- Developing the Working Group as a team and ensuring effective contributions from each member.

### **Knowledge**

- Detailed knowledge of the Working Group portfolio and the main issues relating to that portfolio
- An awareness of basic project management principles as relevant to the Working Group

This role does not receive a Special Responsibility Allowance.

## **Chair of Grievance & Standards Committee**



### **Role and Responsibilities**

- To chair the Standards Committee in accordance with its terms of reference.
- To chair panels dealing with allegations of breach of the Council's Code of Conduct.
- To foster and maintain a disciplined approach by the Members involved having regard to high standards of behaviour and ethics
- To work with the Council's Monitoring Officer in promoting and supporting standards of behaviour and ethics among all Councillors on the District Council and parish and town councils in the area.
- To advise officers on the content of the agenda for Committee meetings.
- To represent the Council in all dealings with the public, media and other bodies in respect of the work of the Committee.
- To ensure that all matters referred to it are dealt with promptly and in accordance with local and national guidance and on an entirely apolitical basis.
- To act as a spokesperson for the Standards Committee.
- To present any reports or findings to the relevant bodies within the Council.
- To maintain political objectivity and impartiality in the role.

### **Competencies**

#### **Regulating and Monitoring**

- Ability to represent the Standards Committee to Members, the community and the media
- Prioritising and managing the work of the Standards Committee including agenda planning and the deployment of available resources
- A detailed awareness of the national and local importance and role of the Standards Committee.
- An understanding of the Council's Code of Conduct and the constitutional arrangements relating to the Standards Committee
- Assimilating and analysing complex and contradictory information
- Obtaining and weighing up evidence and making decisions based on that evidence

#### **Working in Partnership**

- Relationship building - with the Council's Monitoring Officer, members of the Standards Committee, senior officers

### **Communication Skills**

- Advanced listening and questioning skills
- Effective presentations skills
- Effective public speaking
- Advanced chairing skills

This role does not receive a Special Responsibility Allowance.

## **Chair of Planning Committee**



### **Role and Responsibilities**

- To chair the Planning Committee in accordance with the agreed protocols and Members' handbook.
- To foster and maintain a disciplined approach by the Members involved having regard to high standards of behaviour and ethics including the protocol relating to Planning Committee procedures.
- To ensure that contributions by the public to meetings are facilitated and controlled in accordance with the agreed procedure.
- To represent the Council in all dealings with the public, media and other bodies in respect of the work of the Committee.

### **Competencies**

#### **Regulating and Monitoring**

- Ability to represent the Planning Committee to Members, the community and the media
- Prioritising and managing the work of the Planning Committee including agenda planning
- Ability to plan and prioritise the business of the Planning Committee having regards to its terms of reference and key challenges facing the Planning Committee
- An in-depth understanding of development control issues and protocol relating to planning procedures and the Planning Committee
- Understanding of the role of Ward Councillors in the planning process and how to handle conflicts of interest between being a Ward Member and a member of the Planning Committee
- Understanding the role of the Planning Officers
- Ability to represent the Planning Committee to the community and the media

#### **Working in Partnerships**

- Relationship building particularly with senior officers involved in the planning function, Leaders, and Group Managers

#### **Communication Skills**

- Advanced listening and questioning skills.
- Communication skills – particularly with Members and Officers involved with the Planning Committee
- Presentations skills
- Advanced public speaking
- Ability to work with the media and to identify when additional support from public relations specialists is required, to ensure the Council and the Planning function is positively represented

- Advanced chairing skills

This role receives a Special Responsibility Allowance.

The Vice-Chairman receives a Special Responsibility Allowance.

Each Member (and any nominated substitute) of the Planning Committee receives £20 per meeting.



## **Chair of Licensing and Regulatory Committee**



This role profile is also relevant for the Chair of a (Licensing and Regulatory Sub-Committee, where the majority of current activity takes place.

### **Role and Responsibilities**

- To chair the Licensing and Regulatory Committee in accordance with its terms of reference.
- To foster and maintain a disciplined approach by the Members involved having regard to high standards of behaviour and ethics
- To represent the Council in all dealings with the public, media and other bodies in respect of the work of the Committee.
- To represent the Committees decisions in appeals to the Magistrates and higher Courts.
- To be aware of legislation and ongoing local and national developments on licensing and regulatory matters and their implications.
- To be the elected member spokesperson in regular scheduled meetings with the taxi vehicle trade and with other interested parties so that the Council maintains relationships and can have positive dialogue on licensing issues.

### **Competencies**

#### **Regulating and Monitoring**

- Ability to represent the Licensing and Regulatory Committee to the community and the media
- Ability to plan and prioritise the business of the licensing and regulatory committees having regard to its terms of reference and key challenges facing the licensing and regulatory functions
- Knowledge and understanding of relevant legislation and local/national developments on licensing & regulatory matters – and their implications.

#### **Working In Partnership**

- Relationship building particularly with senior officers involved in the licensing and regulatory functions, Leaders, and Group Managers

## **Communication Skills**

- Advanced listening and questioning skills.
- Advanced chairing skills, including the ability to manage conflict
- Communication skills – particularly with Members and Officers involved with the Licensing/Regulatory Committee
- Effective presentations skills
- Effective public speaking skills
- Ability to work with the media and to identify when additional support from public relations specialists is required, to ensure the Council and the Licensing & Regulatory functions is positively represented

This role does not receive a Special Responsibility Allowance.

Each Member of the Licensing and Regulatory Sub-Committee receive £20 per hearing.

## **Chair of Audit & Corporate Governance Committee**

### **Role and Responsibilities**

- To Chair the Audit Committee in accordance with its terms of reference.
- To oversee the Audit function of the Council, ensuring the overall co-ordination and management of the audit process.
- To sign the approved Annual Statement of Accounts
- To ensure that adequate resources (financial and officer support) are identified and sought from the Council.
- To encourage Committee members to obtain necessary skills to contribute the work of the Committee and to work with officers to provide training if necessary.
- To endeavour to engage all members of the Committee in its activities.
- To lead the Committee, in consultation with officers, in prioritising its work.
- To develop a constructive relationship with the Chief Executive and appropriate Directors and their staff and, where appropriate, with relevant Lead Members.
- To report on work undertaken by the Committee to meetings of Cabinet Executive and Council, where appropriate.
- To work with the Council's Executive Director (Section 151 Officer) Finance Group Manager, the Shared Audit Manager and the Senior Audit Manager in promoting to officers high standards of financial management, audit control and risk management.
- To ensure that all Audit Committee Members complete annually, CIPFA's 'Self-Assessment of Good Practice' and the Knowledge and Skills Framework, to inform future development of the Committee.
- Assess the Training and Development needs of the Audit Committee, including the knowledge and skills.

### **Competencies**

### **Regulating and Monitoring**

- Ability to plan and prioritise the business of the Audit Committee having regard to its terms of reference and key challenges facing the audit and risk management functions.

- Knowledge and understanding of relevant legislation and local/national developments on audit, financial and risk management matters, and their implications.
- Knowledge of the financial framework, contract regulations, audit regulations, professional disciplines and services relevant to the work of the Committee.
- Knowledge of Council's anti-fraud and anti-corruption strategies.
- In depth knowledge and understanding of local government finance.

#### Working in Partnership

- Relationship building particularly with senior officers involved in audit functions.
- Knowledge of the role of the external auditors

#### Communication Skills

- Advanced listening and questioning skills.
- Advanced Chairing Skills
- Communication skills – particularly with Members and officers involved with the Audit Committee
- Effective presentations skills
- Effective public speaking
- Ability to work with the media and to identify when additional support from the communications department is required, to ensure the Council and the Audit function is positively represented.

This role receives a Special Responsibility Allowance.

## **Chair of Officer Grievance, Appeals and Disciplinary Committees**

### **Role and Responsibilities**

- To deal with and decide upon individual cases for the following committees:
  - Appeals Committee
  - Chief Executive, Directors & Chief Officers Disciplinary Committee (Head of Paid Service, Chief Finance Officer and Monitoring Officer)
  - Grievance Committee
- To chair meetings of the Panel in accordance with each of the individual, relevant terms of reference.
- To represent the Council in all dealings with the public, media and other bodies in respect of the relevant Committee.

### **Competencies**

#### **Regulating & Monitoring**

- Ability to plan and prioritise the business of the each relevant Committee having regard to its terms of reference
- Obtaining and weighing up evidence to reach conclusions and make recommendations based on that evidence
- In-depth understanding of the Appeals process
- In-depth knowledge of grievance and disciplinary procedures

#### **Communication Skills**

- Relationship building particularly with senior officers supporting / advising on the processes of the Council, Leaders, Group Managers and Committee Members.
- Advanced chairing skills.
- Advanced listening and questioning skills.
- Communication skills – particularly with Members and Officers involved in each Committee.
- Effective presentations skills
- Effective public speaking skills

This role does not receive a Special Responsibility Allowance

## **Additional Role**

### **Deputy Leader of a Group**

This role profile is to be read in conjunction with the role profile for Leader of a Group.

### **Role and Responsibilities**

- To undertake the development required to ensure the Member is equipped with the knowledge and skills required to carry out the role of the Group Leader when called upon.
- To assist the Group Leader to manage the work of Members within the Group.
- To work with the Group Leader on the budget and policy development for the Group
- To deputise for the Group Leader in his or her absence and undertake the duties set out in the role profile for Leader of a Group.
- To support the Group Leader in the initiation of policy.
- To work closely with Executive Management Group and Senior Officers where appropriate.
- To hold the Cabinet to account at Council meetings.
- To play a proactive role in Scrutiny to discuss decisions taken or support the policy formulation process.
- When required attend Cabinet Committees and Executive Briefing Sub Groups on behalf of the group.
- Consult interested parties, ward Councillors and citizens as part of the development and review of group policy
- To assist the Group Leader when consulting on, and drawing up the revenue and capital budgets.

## **Competencies**

### **Community Leadership**

- Refer to Ward Member role
- Tact and diplomacy to be able to work across the full range of Council services, with Officers, partners and political groups, to the benefit of the community

## **Communication Skills**

- Advanced communication skills to be able to work constructively with officers, Members and partners
- Advanced listening and questioning skills
- Advanced presentation skills
- Advanced public speaking skills
- Ability to facilitate effective communication within and across the council to ensure the community are given the opportunity to engage in policy development of the opposition group
- Advanced chairing skills
- Advanced skills in working with the media whilst being able to identify when additional support from public relations specialist is required, to ensure the Council is positively represented

## **Working in Partnership**

### **Knowledge**

- Detailed knowledge of the work of national, regional and sub regional bodies and the role of the Council within them
- Detailed knowledge of the role of local partners and the services they deliver

## **Political Understanding**

- Political sensitivity to be able to address difficult issues with other Groups
- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community meetings and other political groups
- Political sensitivity to be able to address difficult issues across all groups
- Understanding of the relationship between national politics and local political leadership

## **Providing Vision**

### **Knowledge**

- Understanding of the wider, national issues facing elected Members and the practical implications for the authority's Members
- Research skills and policy development

## **Excellence in Leadership**

### **Skills**

- Ability to provide political leadership of their Group and manage the tensions between the political demands and expectations of the Group, and the needs of the Council
- Ambassadorial skills to be able to represent the Council both within and outside the Council including at sub-regional, regional and national level
- Ability to, when necessary, discipline Members of their political Group
- Strong commitment to delivering excellent public services
- Effective chairing skills

- Assimilating and analysing complex information
- Ability to plan and prioritise the business of the Group

#### Knowledge

- Understanding of the roles of the Leader of the Council, Cabinet Executive Members and the Leader of the Opposition Group within the Council
- Understanding of the legally defined role of certain senior officers
- Detailed knowledge of the work of national, regional and sub regional bodies and the role of the Council within them
- Detailed understanding of the national policy framework and its impact on local policy development
- Detailed knowledge of the challenges facing local government
- Understanding of Council strategy, policies and operations
- Knowledge of the role of local partners and the services they deliver and their relationship with the Council
- Understanding of the Council's constitution, code of conduct, budget and audit processes and key internal policies
- Detailed knowledge of community needs and their priorities for action
- Understanding of the wider, national issues facing elected Members and the practical implications for the Members in their group
- Understanding of the principles and importance of making rational decisions

This role does not receive a Special Responsibility Allowance.



## Youth Council Lead



### A General Duties and Responsibilities

All Champions are required to adhere to the principles of collective responsibility and good governance by: -

1. Supporting designated Officers in assisting with delivery of assigned projects.
2. Supporting the Cabinet Executive in monitoring and reviewing performance of the Council Services against determined objectives.
3. Overseeing delivery of projects assigned by the Leader and the relevant Portfolio Holder.

### B Specific Duties and Responsibilities

- To be the Council's lead at Member level on the Youth Council and current issues surrounding young people.
- To champion the Youth Council and act as a figurehead to bring about positive change by supporting the development of young people.
- To assist young people to engage with the Council by providing signposting support to the appropriate Elected Members or Council services on issues identified by them.
- To be approachable and responsive to the needs and priorities of the Youth Council, and other young people's groups.
- To support the Council in understanding issues linked to delivering improved outcomes for young people.
- To work with other partner agencies as appropriate where there is opportunity and benefit to be gained from collaborative working.
- To contribute to the development of the Youth Council by participating and attending relevant events.
- To represent Blaby District Council at meetings as required by the Portfolio Holder and Group Manager.
- To provide regular feedback to the Portfolio Holder and Council.
- This post requires that the individual completes a Disclosure and Barring Service Check (DBS).

## C Competencies

### **Community Leadership**

- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups.

### **Scrutiny & Challenge**

- Understands the purpose of Scrutiny.
- Understanding of the role of Scrutiny in informing decision making.
- Understands the need for Scrutiny to challenge.

### **Communication Skills**

- Communication skills to be able to work constructively with young people, officers, partners and elected members.
- Listening and questioning skills.
- Presentation skills.
- Public speaking skills.

### **Working in Partnership**

- Knowledge of the role of local partners and the services they deliver.
- Able to work in partnership with others.

### **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community Meetings and other political groups.
- Political sensitivity to be able to address difficult issues across all groups.
- Understanding of the relationship between national politics and local political leadership.

### **Providing Vision**

- Understanding of the wider, national issues facing young people and the practical implications for the authority's Members.

### **Excellence in Leadership**

#### **Skills**

- Ambassadorial skills to be able to represent the Council both within and outside the Council.
- Strong commitment to delivering excellent public services.
- Relationship building – with colleagues, Officers, Scrutiny, Partners etc.

- Ability to work as part of a team to drive forward the continuous improvement of the Council.

#### Knowledge

- Understanding of the role of the Portfolio Holder as part of the Executive.
- Detailed knowledge of the challenges facing local government.
- Knowledge of community needs and their priorities for action.
- Knowledge of the role of local partners and the services they deliver.
- Understanding of the Code of Conduct for Councillors, ethics and standards.

The Youth Council Lead receives a Special Responsibility Allowance.

## **Equalities, Diversity and Inclusion Lead**



### **A General Duties and Responsibilities**

All Champions are required to adhere to the principles of collective responsibility and good governance by: -

1. Supporting designated Officers in assisting with delivery of assigned projects.
2. Supporting the Cabinet Executive in monitoring and reviewing performance of the Council Services against determined objectives.
3. Overseeing delivery of projects assigned by the Leader and the relevant Portfolio Holder.

### **B Specific Duties and Responsibilities**

- To act as a role model for equality, diversity and inclusivity.
- To raise awareness on the importance of diversity and the effects of discrimination.
- To support the Portfolio Holder and Officers on annual reporting of the gender pay gap and modern slavery reports.
- To support officers in achieving the Disability Confident Accreditation.
- Contribute to the regular review of policies and workplace culture documents.
- To advocate for equalities, diversity and inclusion training for Parish and Town Councils.
- To represent Blaby District Council at meetings as required by the Portfolio Holder and Group Manager.
- To provide regular feedback to the Portfolio Holder and Council.

### **C Competencies**

#### **Community Leadership**

- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups.

#### **Scrutiny & Challenge**

- Understands the purpose of Scrutiny.
- Understanding of the role of Scrutiny in informing decision making.
- Understands the need for Scrutiny to challenge.

## **Communication Skills**

- Communication skills to be able to work constructively with officers, partners and elected members.
- Listening and questioning skills.
- Presentation skills.
- Public speaking skills.

## **Working in Partnership**

- Knowledge of the role of local partners and the services they deliver.
- Able to work in partnership with others.

## **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community Meetings and other political groups.
- Political sensitivity to be able to address difficult issues across all groups.
- Understanding of the relationship between national politics and local political leadership.

## **Providing Vision**

- Understanding of the wider, national issues and barriers facing equalities, diversity and inclusion the practical implications for the authority's Members.

## **Excellence in Leadership**

### **Skills**

- Ambassadorial skills to be able to represent the Council both within and outside the Council.
- Strong commitment to delivering excellent public services.
- Relationship building – with colleagues, Officers, Scrutiny, Partners.
- Ability to work as part of a team to drive forward the continuous improvement of the Council.

### **Knowledge**

- Understanding of the role of the Portfolio Holder as part of the Executive.
- Detailed knowledge of the challenges facing local government.
- Knowledge of community needs and their priorities for action.
- Knowledge of the role of local partners and the services they deliver.
- Understanding of the Code of Conduct for Councillors, ethics and standards.

The Equalities, Diversity and Inclusion Lead receives a Special Responsibility Allowance.

## Net Zero Lead



### A General Duties and Responsibilities

All Champions are required to adhere to the principles of collective responsibility and good governance by: -

1. Supporting designated Officers in assisting with delivery of assigned projects.
2. Supporting the Cabinet Executive in monitoring and reviewing performance of the Council Services against determined objectives.
3. Overseeing delivery of projects assigned by the Leader and the relevant Portfolio Holder.

### B Specific Duties and Responsibilities

- To be the Council's advocate at Member level on the Green Agenda and Net Zero commitments.
- To champion taking action to reduce carbon emissions, improve resilience and deal with the risks of climate change.
- To represent Blaby District Council at meetings as required by the Portfolio Holder and Group Manager.
- To provide regular feedback to the Portfolio Holder and Council.
- To raise the profile of the Green Agenda, Net Zero action plans and the Climate Change Strategy with other decision-makers.
- To ensure that Net Zero priorities and campaigns are taken into account when local policies and plans are being developed.
- To work with other partner agencies as appropriate where there is opportunity and benefit to be gained from collaborative working.

### C Competencies

#### **Community Leadership**

- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups.

#### **Scrutiny & Challenge**

- Understands the purpose of Scrutiny.
- Understanding of the role of Scrutiny in informing decision making.
- Understands the need for Scrutiny to challenge.

## **Communication Skills**

- Communication skills to be able to work constructively with officers, partners and elected members.
- Listening and questioning skills.
- Presentation skills.
- Public speaking skills.

## **Working in Partnership**

- Knowledge of the role of local partners and the services they deliver.
- Able to work in partnership with others.

## **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community Meetings and other political groups.
- Political sensitivity to be able to address difficult issues across all groups.
- Understanding of the relationship between national politics and local political leadership.

## **Providing Vision**

- Understanding of the wider, national issues regarding climate change and being a net zero authority and the practical implications for the authority's Members and residents/ members of the community.

## **Excellence in Leadership**

### **Skills**

- Ambassadorial skills to be able to represent the Council both within and outside the Council.
- Strong commitment to delivering excellent public services.
- Relationship building – with colleagues, Officers, Scrutiny, Partners etc.
- Ability to work as part of a team to drive forward the continuous improvement of the Council.

### **Knowledge**

- Understanding of the role of the Portfolio Holder as part of the Executive.
- Detailed knowledge of the challenges facing local government.
- Knowledge of community needs and their priorities for action.
- Knowledge of the role of local partners and the services they deliver.
- Understanding of the Code of Conduct for Councillors, ethics and standards.

The Net Zero Lead Member receives a Special Responsibility Allowance.

### A General Duties and Responsibilities

All Champions are required to adhere to the principles of collective responsibility and good governance by: -

1. Supporting designated Officers in assisting with delivery of assigned projects.
2. Supporting the Cabinet Executive in monitoring and reviewing performance of the Council Services against determined objectives.
3. Overseeing delivery of projects assigned by the Leader and the relevant Portfolio Holder.

### B Specific Duties and Responsibilities

- To work closely with the Cabinet Executive to ensure digital transformation initiatives support and enhance the Council's strategic themes and objectives.
- To provide political leadership and advocacy for digital innovation across council services that improve service delivery, drive efficiencies, and proactively manage the risks of digital change.
- Identify opportunities for innovation and improvement by engaging with residents and businesses or through Cabinet Executive.
- Work collaboratively with officers, members, partners, and communities to promote inclusive and effective digital transformation.
- To support the Council in understanding issues linked to delivering improved outcomes through digital transformation.
- To champion efforts to upskill elected members in digital capabilities, promoting confidence and competence in using digital tools and understanding digital strategy.
- To contribute to the development of digital transformation by participating and attending relevant events.
- To represent Blaby District Council at meetings as required by the Portfolio Holder and Group Manager.
- To provide regular feedback to the Portfolio Holder and Council.
- To work with other partner agencies as appropriate where there is opportunity and benefit to be gained from collaborative working.

### C Competencies

#### **Community Leadership**

- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups.



## **Scrutiny & Challenge**

- Understands the purpose of Scrutiny.
- Understanding of the role of Scrutiny in informing decision making.
- Understands the need for Scrutiny to challenge.

## **Communication Skills**

- Communication skills to be able to work constructively with officers, partners and elected members.
- Listening and questioning skills.
- Presentation skills.
- Public speaking skills.

## **Working in Partnership**

- Knowledge of the role of local partners and the services they deliver.
- Able to work in partnership with others.

## **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community Meetings and other political groups.
- Political sensitivity to be able to address difficult issues across all groups.
- Understanding of the relationship between national politics and local political leadership.

## **Providing Vision**

- Understanding of wider, national issues and the practical implications for the authority's Members.

## **Excellence in Leadership**

### **Skills**

- Ambassadorial skills to be able to represent the Council both within and outside the Council.
- Strong commitment to delivering excellent public services.
- Relationship building – with colleagues, Officers, Scrutiny and Partners
- Ability to work as part of a team to drive forward the continuous improvement of the Council.

The Digital Transformation Lead Member receives a Special Responsibility Allowance.

## Armed Forces Support



### A. General Duties and Responsibilities.

All Champions are required to adhere to the principles of collective responsibility and good governance by: -

1. Supporting designated Officers in assisting with delivery of assigned projects.
2. Supporting the Cabinet Executive in monitoring and reviewing performance of the Council Services against determined objectives.
3. Overseeing delivery of projects assigned by the Leader and the relevant Portfolio Holder.

### B Specific Duties and Responsibilities

- To champion and advocate on behalf of the Armed Forces Covenant in the Blaby District Council area. The purpose of the Covenant is to encourage support for the Armed Forces Community working and residing in Blaby District and to recognise and remember the sacrifices made by this community, particularly those who have given the most. This includes in-service and ex-service personnel, their families and widow(ers) in Blaby District.
- To make contact with suitable and appropriate local organisations which represent and support the armed forces and veterans and to establish effective and regular consultation arrangements with those organisations;
- To raise the profile of the Armed Forces Covenant with other decision-makers;
- To advocate on behalf of the Armed Forces Covenant priorities and campaigns;
- To ensure that the Armed Forces Covenant priorities and campaigns are taken into account when local policies and plans are being developed;
- To advocate on behalf of ex-services personnel, their families and widow(ers) in Blaby District.

### C Competencies

#### **Community Leadership**

- Tact and diplomacy to be able to work across the full range of Council services, partners and political groups.

#### **Scrutiny & Challenge**

- Understands the purpose of Scrutiny.
- Understanding of the role of Scrutiny in informing decision making.
- Understands the need for Scrutiny to challenge.

## **Communication Skills**

- Communication skills to be able to work constructively with young people, officers, partners and elected members.
- Listening and questioning skills.
- Presentation skills.
- Public speaking skills.

## **Working in Partnership**

- Knowledge of the role of local partners and the services they deliver.
- Able to work in partnership with others.

## **Political Understanding**

- Ability to build effective relationships with other parts of the political management structure e.g. full Council, Scrutiny, Community Meetings and other political groups.
- Political sensitivity to be able to address difficult issues across all groups.
- Understanding of the relationship between national politics and local political leadership.

## **Providing Vision**

- Understanding of the wider, national issues facing the armed forces community and the practical implications for the authority's Members.

## **Excellence in Leadership**

### **Skills**

- Ambassadorial skills to be able to represent the Council both within and outside the Council.
- Strong commitment to delivering excellent public services.
- Relationship building – with colleagues, Officers, Scrutiny, Partners etc.
- Ability to work as part of a team to drive forward the continuous improvement of the Council.

### **Knowledge**

- Understanding of the role of the Portfolio Holder as part of the Executive.
- Detailed knowledge of the challenges facing local government.
- Knowledge of community needs and their priorities for action.
- Knowledge of the role of local partners and the services they deliver.
- Understanding of the Code of Conduct for Councillors, ethics and standards.

The Armed Forces Support Member receives a Special Responsibility Allowance.

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